Declassified in Part - Sanitized Copy Approved for Release 2012/11/21: CIA-RDP88G01332R001001260008-4

fil under

DDIN BEGISTRY FILE: 100-2



1/28/86
No DI unterest
year

STAT

	ND TRANSMITTAL SLIP	10 Jan 86	
TO: (Name, office syr building, Agency	/Post)	94. 10 JAN 1986	
1. EXO/DDA		ZIA FORM 1999	
2	· .		
■ D/OTE	Exo -	any interest?	
936 C of C		0100 1113	
4.			
•	A LA	all YI	
Action	File	Note and Return	
Approval	For Clearance	Per Conversation	
As Requested	For Correction For Your Information	Prepare Reply See Me	
Circulate	Investigate	Signature	
Coordination	Justify		
Originator to Stan,	3: 7		
and/or submit training sympo	ld like anyone from yo a paper to the attach osium, please complete attachment as indicat	ed FEMA sponsored and return the ed	
داندانغون الاعلام (معم)	the Oguer FEMA po no interest in attend	ent of contact)	
The DI has	no interest in attend	ing or submitting	
a paper to the	e attached.		S
		1	
DO NOT use this	form as a RECORD of approval	s, concurrences, disposale;	

Declassified in Part - Sanitized Copy Approved for Release 2012/11/21 : CIA-RDP88G01332R001001260008-4





Federal Emergency Management Agency

December 23, 1985

National Emergency Training Center Emmitsburg, Maryland 21727

SYMPOSIUM 86 NATIONAL EMERGENCY MANAGEMENT TRAINING NOW AND FOR THE FUTURE

STAT

CIA - Planning Staff Office Executive Director Room 7E19 Washington, DC 20505

D~~-	
vear	

STAT

The Federal Emergency Management Agency's (FEMA) mission, as established by presidential executive order, has been to ensure a sound hazards management program which will be effective in reducing the impact of national emergencies and disasters on the lives and property of our citizenry. A major cornerstone of FEMA's comprehensive emergency management program has been its national emergency management training programs, which have evolved as a direct result of the diverse challenges posed by innumerable natural and manmade hazards. Striving to meet these needs is the basis for FEMA's national emergency management training needs assessment Symposium, to be conducted by the Emergency Management Institute (EMI) at the National Emergency Training Center in Emmitsburg, Maryland.

I would like to take this opportunity to invite you to attend this Symposium, scheduled for April 2-4, 1986, and solicit your support in evaluating FEMA's current and future goals and objectives as they pertain to its national emergency management training activities. Your knowledge and expertise in issues pertaining to emergency preparedness and the security of our nation, will be essential as we focus our efforts on:

- Continuing a comprehensive study of FEMA's Federal training mandate as it pertains to national emergency preparedness;
- Identifying training implications of major hazards and disasters that have national emergency preparedness ramifications;
- 3. Differentiating the roles of "local," "state," and "national" support systems in catastrophic disaster management and mitigation;
- Conducting a review of current national emergency training activities; and
- Identifying major areas of concern and audiences for the development of future national training activities.

The Symposium will not only serve as a forum for you to address the above areas of concern, but it will also help to evaluate FEMA's role as the National coordinating agency within the Federal Government, during periods of national emergency.

We would like to encourage you to prepare a position paper which will address any of the following subjects:

- 1. Threats to Infrastructure A National Concern
- 2. Threat of Conventional War
- 3. Threat of a Nuclear Incident or War
- 4. The Federal Role in National Civilian Emergency Preparedness
- 5. The National Responsibility in Government Preparedness
- 6. The National Responsibility in Population Preparedness
- 7. Civil/Military Alliance During a National Emergency
- 8. Federal/State/Local Government Alliance During a National Emergency
- 9. Industry/Government Partnership in Emergency Preparedness
- 10. The Private Sector (Volunteer Groups, Academic Groups, etc.) and National Emergency Preparedness
- 11. The American Citizen's Role in National Civilian Emergency Preparedness
- 12. National Emergency Management Training and its Relationship to Other Emergency Preparedness Training Programs
- 13. The Social and Psychological Implications of National Emergency Preparedness
- 14. National-Level Emergencies of the 1990s
- 15. Other National Emergency Preparedness Issues

There are no restrictions regarding the length or format of your position paper. However, all papers must be submitted not later than February 15, 1986 to:

Emergency Management Institute National Emergency Training Center 16825 South Seton Avenue Emmitsburg, Maryland 21727 ATTENTION: Dr. Rosemary McDermott

A limited number of papers received will be selected for presentation and discussion by their authors at the Symposium. Copies of all papers submitted will be made available for all symposium participants.

Travel reimbursement for other than Federal employees will be arranged by our staff at the National Emergency Training Center. Lodging in residence halls will be provided.

- 3 -

Please indicate on the enclosed R.S.V.P. attachment whether or not you will be able to attend the Symposium, and the subject, if any, you intend to select for your position paper. A return envelope is enclosed for your convenience. In order that we may finalize our plans, please respond within ten (10) days of receipt of this invitation. Once we have received your response, additional details about the Symposium, travel, lodging and meals will be mailed to you.

We look forward to your participation in this important and historical Symposium.

Yours truly,

James McNeill

Associate Director for Training and Fire Programs

Enclosures:

- 1. R.S.V.P. Attachment and Self-Addressed, Stamped Envelope
- 2. List of Invitees

R.S.V.P.

SYMPOSIUM 86

National Emergency Management Training— Now And For The Future

Emergency Management Institute National Emergency Training Center Emmitsburg, Maryland April 2-4, 1986

	Yes	I will attend the 1986 National Emergency Management Training Needs		
□ Yes		Assessment Symposium. I will attend the 1986 National Emergency Management Training Needs		
		Assessment Symposium, and will submit a position paper.*		
	No	I will not be able to attend the 1986 National Emergency Management Training Needs Assessment Symposium. However, I will submit a position paper.*		
	No	I will not be able to attend.		
		*Please indicate the subject(s) you plan to address in your position paper. (Submit papers by February 15, 1986)		
		Threats to Infrastructure—A National Concern		
		Threat of Conventional War		
	-	Threat' of a Nuclear Incident or War		
		The Federal Role in National Civilian Emergency Preparedness		
		The National Responsibility in Government Preparedness		
		The National Responsibility in Population Preparedness		
	7.	Civil/Military Alliance During a National Emergency		
	8.	Federal/State/Local Government Alliance During a National Emergency		
	9.	Industry/Government Partnership in Emergency Preparedness		
		The Private Sector (Volunteer Groups, Academic Groups, etc.) and National Emergency Preparedness		
	11.	The American Citizen's Role in National Civilian Emergency Preparedness		
		National Emergency Management Training and its Relationship to Other Emergency Preparedness Training Programs		
	13.	The Social and Psychological Implications of National Emergency Preparedness		
	14.	National-Level Emergencies of the 1990's		
	15.	Other National Emergency Preparedness Issues (Please print the title of your paper in the space below.)		
Nan	ne: (Pl	ease Print)		
Sion	ature:			

SYMPOSIUM 86

NATIONAL EMERGENCY MANAGEMENT TRAINING— NOW AND FOR THE FUTURE

Invitation List

Mr. John G. Coan, NDER Program Manager Industrial Resource Admin, NSPD Washington, DC

Mr. Stuart W. Friedman, President Geneva Technologies Cranford, NJ

Mr. Harrison C. Bristoll, Jr. Chestertown, MD

Mr. Morris Bregman Elkins Park, PA

Mr. John J. Keefe Jacksonville, FL

Mr. Donald M. Goff, District Manager Illinois Bell Telephone Co. Chicago Heights, IL

Mr. John R. Coupe Richardson, TX

Mr. James W. Soudriette, Director The Galaxy Organization Phoenix, AZ

Mr. Mark Cottler Beverly Hills, CA

Mr. Herbert O. Crane, President Herbert O. Crane & Assoc., Inc. Portland, OR

Mr. Harold G. McNeese International Affairs McLean, VA

Mr. Lowell Hutson Transportation Advisor Golden, CO

Mr. Robert G. Knowles, Public Affairs Stone Mountain, GA

Mr. Robert W. Baird Strategic Materials Pittsburgh, PA

Mr. Joseph Gracia Leaseway Transportation Corp. Birmingham, MI

Mr. Jerold Bruly Green Bay Western RR Co. Green Bay, WI

Mr. Harry Andrews Cooper Motor Lines Inc. Greenville, SC

Mr. Michael Mitchell Consolidated Rail Corp. Philadelphia, PA

Mr. George Pollitt Southern Pacific Transportation Co. San Francisco, CA

Mr. Leland Abbey Transportation, Finance Flushing, NY Mr. Darrell G. Valentini ODR Administration Lubbock, TX

Mr. Samuel L. Hoffmeier, Sr., ODR Resource Management Constr, Intl Kansas City, MO

Mr. Vincent P. Ahearn, Jr. Natl Industrial Sand Assoc. Silver Spring, MD

Mr. George H. Davis Silver Spring, MD

Mr. Robert Z. Zartarian Western Carloading Co. Arlington, MA

Mr. James A. Pierce Director of Transportation Mississippi Chemical Corp. Yazoo City, MS

Dr. Charley V. Wootan, Director Texas Transportation Institute College Station, TX

Mr. Clark T. Van Orman, Sandy, UT

Mr. Wells B. McCurdy Industry Development Consultant Seattle, WA

Mr. James A. McDonough Prof Civil Engineering (RET.) Virginia Military Institute Lexington, VA

Mr. Jerome D. Krassenstein Leaseway Transportation Corp. Cleveland, OH

Dr. David R. Boylan, Dean Coll of Engineering Iowa State Univ Ames, IA

Mr. William R. Daly, San Diego Traffic Service, Inc. San Diego, CA

Mr. Edward J. Slibeck Wilmington, DE

Mr. Henry Billingsley, Senior Industry Advisor Fairfax, VA

Mr. John Shea, Director Public Information Bethesda, MD

Mr. Dale Bowen Special Advisor to Director Robbinsdale, MN

Mr. Alfred Eisenpreis Special Adivsor to Director New York, NY

Mr. Theodore Antonelli Senior Liaison Officer Alexandria, VA Ms. Isabel A. Burgess. Senior Liaison Officer Washington, DC

Mr. Hanford Edsall Senior Industry Advisor Alexandria, VA

Mr. F. Joseph Russo. Senior Policy Advisor Bethesda, MD

Mr. Robert C. Roberts Spl Asst Resource Planning Renton, WA

Mr. Richard S. Tryce, Portola Valley, CA

Mr. Arthur R. Cooke McLean, VA

Mr. Ronald W. Breault, ORD-Labor Advisor Newport, RI

Rear Admiral Atley Peterson (RET.) NDER: Intl Affairs Arlington, VA

Mr. Keith Knoblock, Vice President American Mining Congress Washington, DC

Ms. Emily Womach Intl Financial Advisory Services, Inc. Washington, DC

Mr. True Davis ESA Washington, DC

Mr. Robert R. Barron King of Prussia, PA

Ms. Deborah M. Galvin, Training Bethesda, MD

Mr. Charlie W. Moore, Sr. Engineering Support Services, Inc. Philadelphia, PA

Mr. Robert E. Griffith & Assoc, Inc. McLean, VA

Dr. Leon Goure Science Applications, Inc. McLean, VA

Prof. Jiri Nehnevasja Pittsburgh, PA

Prof. Emile A. Nakhleh Mt. St. Mary's Coll Emmitsburg, MD

Dr. George J. Mauer Knoxville, TN

Mr. Carl L. Sturgill Athens, TN

Dr. James. H. Dixon Springfield, VA Mr. Jerry Strope Bailey's Crossroad, VA

Ms. Nita Congress Evaluation Technologies, Inc. Arlington, VA

Gen. George J. Keegan, Jr. Ft. Washington, MD

Dr. John M. Weinstein US Army War Coll Strategic Studies Institute Carlisle Barracks, PA

Dr. Hans Binnendijk, Director Center for Study of Foreign Affairs Foreign Service Institute Arlington, VA

Mr. Sam Wilson Fairfax, VA

Mr. John Grimes Natl Security Council Washington, DC

Mr. Robert Kupperman Georgetown Univ Washington, DC

Maj. Gen. A.G. Whellnes, Commandant Natl Defense Univ Industrial Coll Armed Forces Washington, DC

Mr. G.D. Foster Natl Defense Univ Mobile Concepts Center Washington, DC

Col. John G. E. Endicott, Director Inst for Natl Strategic Studies Natl Defense Univ Washington, DC

Mr. William B. Taylor, Director Mobilization Concepts Development Center Natl Defense Univ Washington, DC

Mr. Joseph C. Muckerman Mobilization Concepts Development Center Natl Defense Univ Washington, DC

Dr. Ralph Sanders Industrial Coll Armed Forces - RPA Natl Defense Univ Washington, DC

Col. Barry M. Landson Industrial Coll Armed Forces - ICFA Natl Defense Univ Washington, DC

Mr. Robert Dickover EEOC Baltimore, MD Mr. Herbert F. Hahn Dept of Energy

Suitland, MD Mr. John Policastro Vienna, VA

Declassified in Part - Sanitized Copy Approved for Release 2012/11/21 : CIA-RDP88G01332R001001260008-4

Mr William Arkin, Fellow Inst for Policy Studies Washington, DC

Mr. Charles Bonser, Dean Sch of Public & Environmental Affairs Indiana Univ Bloomington, IN

Ms. Mary Hatwood Futrell, President Natl Education Assoc. Washington, DC

Mr Randy Schulz Bell Communications Research Morristown, NJ

Mr. Frederic D. Butcher Rockville, MD

Mr. Lawrence Snell Los Angeles, CA

Ms. Sandra Barker Eastern Conn. EMS Norwich, CT

Mr. Charles L. Badley President, TACDA Seattle, WA

Mr. Frank Williams Past President, TACDA Middleburg, FL

Mr John M. Fisher, President American Security Council Washington, DC

Dr. Edward Teller Sr. Research Fellow Hoover Institute Stanford, CA

Mr. Cresson Kearny Civil Defense Consultant Montrose, CO

Mr. Max Klinghoffer, President Doctors for Disaster Preparedness Marathon, FL

Dr. Eugene P. Wigner Nuclear Physicist & Engineer Princeton, NI

Mr. Charles Wittenberg WCA, Inc. Kirkland, WA

Mr. Step Tyner ISI Carmel, CA

Dr. Edward W. Jerger Univ of Notre Dame Notre Dame, IN

Dr. Narendra N. Gunaji New Mexico State Univ Las Cruces, NM

Prof. William J. Loomis Gainesville, FL

Prof. Daniel G. Winklosky Guilford Technical Institute Jamestown, NC

Dr. Robert Bruce Tulane Univ New Orleans, LA

Prof. J. Abernathy Lawrence Inst. of Technology Southfield, MI Dr. William Miller Univ of Washington Seattle, WA

Prof. Kenneth L. Carper Washington State Univ Pullman, WA

Dr. C. N. Kostem Lehigh Univ Bethlehem, PA

Prof. David M. Scott Washington State Pullman, WA

Prof. Marshall R. Minter Arizona State Tempe, AZ

Prof. Edward R. Lewis Lakewood, NJ

Prof Donald McKeown Iowa State Ames, IA

Mr. H.J. Eggenberger NSF, Earthquake Program Washington, DC

Dr. Walter Hays USGS Reston, VA

Mr. Christopher Arnold Building Systems Development, Inc. San Mateo, CA

Mr. James Stratta Consulting Engineer San Francisco, CA

Dr. Andy Veletsos Rice Univ Houston, TX

Dr. Joseph Minor Texas Tech Lubbock, TX

Mr. Lowell Jackson Secretary of Transportation State of WI Madison, WI

Dr. James Dashbach Univ of Toledo Toledo, OH

Prof. C. Jack Quinn Indiana Univ - Purdue Univ Fort Wayne, IN

Mr. Billy R. Manning SBCCI Birmingham, AL

Dr. Ben Dow Tri State Univ Angola, IN

Dr. Hugh Thompson Dean, Coll of Engineering Tulane Univ New Orleans, LA

Dr. T. Fugita Geophysical Sciences Univ of Chicago Chicago, IL

Mr. Frank Moreland Moreland and Assoc. Fort Worth, TX Prof. Richard Nightingale Univ of Maine Orono, ME

Dr. Michael Gaus NSF Washington, DC

Mr. Lauren Wylie Degenkolb & Assoc Los Angeles, Ca

Dr. Robert Fitzgerald Worcester Polytechnic Inst Worcester, MA

Mr. Ed Lear Executive Director ASEE Washington, DC

Mr. James L. Christopulos US Dept Housing/Urban Development Washington, DC

Mr. Hank Frailey Director, Corporate Relations Univ of Notre Dame Notre Dame, IN

Prof. Wolfgang F.E. Preiser Univ of New Mexico Albuquerque, NM

Mr. Edward A. Good, P.E. Indianapolis , IN

Mr. Roy G. Johnson Brandow & Johnston Assoc. Los Angeles, CA

Prof. Spencer Rogers SEA-GRANT Kure Beach, NC

Mr. Michael W. Burnham St. Louis Corps of Engineers Davis, CA

Mr. William K. Johnson Hydrologic Engineering Center Davis, CA

Prof. Bruce A. Tschantz Univ of Tennessee Knoxville, TN

Prof. Joseph B. Franzini Stanford Univ Palo Alto, CA

Prof. Haaren A. Miklofsky Univ of Arizona Tucson, AZ

Mr. Elmer E. Botsai, FAIA American Inst of Architects Washington, DC

Mr. Lloyd S. Cluff Woodward - Clyde Consultants San Francisco, CA

Dr. Neville C. Donovan Dames & Moore San Francisco, CA

Mr. John L. Fisher, AIA Skidmore, Owings & Merrill San Francisco, CA

Mr. George G. Mader, AlP William Spangle & Assoc. Portola Valley, CA

Dr. John B. Scalzi NSF, Earthquake Engineering Washington, DC Mr. Karl V Steinbrugge, Chairman California Seismic Safety Comm Sacramento, CA

Mr. John C. Worsley, FAIA Consulting Architect State Capitol Restoration Unit Sacramento, CA

Mr. Edwin G. Zacher H.J. Brunnier Assoc. San Francisco, CA

Prof. Charles R. Burger Washington State Univ Pullman, WA

Mr. Buster E. Horton Dept of Agriculture Washington, DC

Dr. John Milligan CIA - Planning Staff Washington, DC

Mr. Leonard P. Mandrgoc Dept of Commerce Washington, DC

Mr. Ian S. Baird Intl Trade Admin Washington, DC

Ms. Loran A. Weaver Natl Oceanic/Atmos Admin Rockville, MD

Mr. Charles L. Hutchinson Natl Telecomm/Infor Admin Washington, DC

Ms. Elizabeth Kaminski Council Economic Advisors Washington, DC

Mr. Robert Lansford, Chief Disaster Emergency Services Austin, TX

Ms. Lorayne Tempest, Director Comprehensive Emergency Management Salt Lake City, UT

Mr. George Lowe, Deputy Director Civil Defense Waterbury, VT

Mr. Addison Slayton Acting State Coordinator Emergency & Energy Services Richmond, VA

Mr. Hugh Fowler, Director Emergency Management Olympia, WA

Mr. Mannie R. Griffith, Director WV Emergency Services Charleston, WV

Ms. Carol Hemersbach Deputy Administrator Emergency Government Madison, WI

Mr. Willard A. Reiling, Coordinator WY Disaster & Civil Defense Cheyenne, WY

Mr. Thomas P. Carroll, P.E. T. Carroll and Assoc. Bethesda, MD

Dr. James W. Morentz Executive Editor, Hazard Monthly Rockville, MD Mr. Craig Alderman, Jr. Dept of Defense, Office of the Secy Washington, DC

Mr. Richard Donnelly Dept of Defense, OADS (A&L) Washington, DC

Ms. Shirley Axtell Dept of Defense, Office of the Secy Washington, DC

Mr. Michael Helpa US Army Corps Engineers Washington, DC

Mr. Michael Uhlmann Domestic Policy Staff Washington, DC

Mr. John W. Christensen Dept of Education Washington, DC

Mr. Barton R. House Dept of Energy Washington, DC

Mr. Chet Pauls Environmental Protection Washington, DC

Ms. Helene H. Wall Export/Import Bank of US Washington, DC

Mr. Bruce A. Dombrowski Federal Maritime Comm Washington, DC

Mr. Kenneth Balge Federal Reserve Board Washington, DC

Mr. Robert B. Doberty
Dept Health & Human Services
Washington, DC

Mr. Ralph A. Stork Natl Inst of Health Bethesda, MD

Mr. Thomas P. Reutershan Public Health Service Rockville, MD

Mr. Terrance F. Monihan Housing/Urban Development Washington, DC

Mr. Sam A. Boazman Housing/Urhan Development Washington, DC

Ms. Barbara A. Brown Dept of the Interior Washington, DC

Dr. John Morgan Bureau of Mines Washington, DC

Mr. John W. Frijtoe Instate Commerce Comm Washington, DC

Mr. Bernard Gattozzi Dept of Justice Washington, DC

Mr. William E. Kardash, Jr. FBI, Technical Services Washington, DC

Mr. William McLaughlin Dept of Lahor Washington, DC Mr. William B. Belford National Communications Emergency Preparedness Washington, DC

Mr. Troy T. Robinson NSF Washington, DC

Mr. Kenneth E. Perkins Nuclear Regulatory Comm Washington, DC

Mr. George Woloshyn Personnel Management Washington, DC

Mr. Maurice Roesch Science/Tech Policy Washington, DC

Mr. James P. Dower Selective Service System Washington, DC

Mr. Steve Coffman Dept of State, Operations Center Washington, DC

Mr. Lloyd Milburn Dept of Transportation Emergency Transportation Washington, DC

Mr. Richard Torbik Federal Highway Admin Washington, DC

Mr. Jerome Cohen Federal Aviation Admin Washington, DC

Mr. Robert Shea Federal Railroad Admin Washington, DC

Mr. Frank B. Case Natl Security Plans Maritime Admin Washington, DC

Capt. William Leahy US Coast Guard Washington, DC

Mr. Robert T. Foss, Jr. Emergency Preparedness Washington, DC

Mr. Richard Griffin US Secret Service Washington, DC

Mr. Nicholas E. Eberhard US Information Agency Washington, DC

Mr. Kenneth H. Fletcher US Postal Service Washington, DC

Mr. William H. Barbee, Jr. Veterans Admin, Emergency Management Washington, DC

Mr. Jack L. Mills Emergency Plans White House Military Office Washington, DC

Ms. Jean Kirkpatrick American Enterprise Inst Washington, DC

Mr. Dan H. Tumer, Director AL Emergency Management Agency Montgomery, AL Mr. Lloyd I. Turner Director, Emergency Services Palmer, AK

Col. Richard Colson, Director AZ Emergency Services Phoenix, AZ

Mr. Leon McGoogan, Director AR Emergency Services Conway, AR

Mr. William M. Medigovich, Director CA Emergency Services Sacramento, CA

Mr. John P. Byrne, Director Disaster Emergency Services Golden, CO

Mr. Frank Mancusco, Director Civil Preparedness Hartford, CT

Mr. Clarke V. Jester, Director Emergency Planning & Operations Delaware City, DE

Mr. Joseph P. Yeldell, Director Emergency Preparedness Washington, DC

Mr. Gordon L. Guthrie, Director Emergency Management Tallahassee, FL

Mr. Billy J. Clack, Deputy Director GA Emergency Management Agency Atlanta, GA

Mr. Jim Corey, Vice Director Civil Defense Honolulu, HI

Mr. Darrell Waller, Coordinator Bureau of Disaster Services Boise, ID

Mr. Chuck Jones, Director IL Emergency Services/Disaster Agency Springfield, IL

Mr. William J. Patterson, Director IN Dept Civil Defense and Emergency Management Indianapolis, IN

Mr. John D. Crandall, Director Disaster Services Des Moines, IA

Col. Mahlon G. Weed, Deputy Director Emergency Preparedness Topeka, KS

Brig. Gen. Wilbur R. Buntin, Jr. (RET.) Executive Director, KY Disaster & Emergency Services Frankfort, KY

Mr. Thomas M. Creaghan, Asst Secy Emergency Preparedness Baton Rouge, LA

Mr. Richard D. Dutremble, Director Bureau Civil Emergency Preparedness Augusta, ME

Mr. Edward Murray, Director MD Emergency Management and Civil Defense Agency Pikesville, MD

Mr. Robert J. Boulay, Director MA Civil Defense Agency Emergency Preparedness Framingham, MA Capt. Peter Basolo, Deputy Director Emergency Services Lansing, MI

Mr. Thomas Motherway, Director Emergency Services St. Paul, MN

Mr. James E. Maher, Director Emergency Management Agency Jackson, MS

Mr. Richard D. Ross, Director Emergency Management Agency Jefferson City, MO

Mr. George Dewolf, Administrator Disaster & Emergency Services Helena MT

Mr. Francis C. Laden, Asst Director NE Civil Defense Agency Lincoln, NE

Mr. Robert J. Andrews, Director NV Emergency Services Carson City, NV

Mr. Richard H. Strome, Director NH Civil Defense Agency Concord, NH

Maj. Harold Spedding, Deputy Director Emergency Management West Trenton, NJ

Brig. Gen. Harry Taylor Deputy Director Civil Emergency Preparedness Santa Fe, NM

Mr. Donald A. Devito, Director Emergency Management Albany, NY

Mr. Joseph F. Myers, Director NC Emergency Management Raleigh, NC

Mr. Ronald D. Affeldt, Director Disaster Emergency Services Bismark, ND

Mr. Richard M. Lockhart Deputy Director OH Disaster Services Agency Worthington, OH

Mr. Norris Price, Director OK Civil Defense Agency Oklahoma City, OK

Mr. Lyn G. Hardy, Administrator Emergency Management Salem, OR

Mr. John L. Patten, Director PA Emergency Management Agency Harrisburg, PA

Mr. Heriberto Acevedo, Director Civil Defense Agency San Juan, PR

Mr. Santo Amato, Executive Director RI Emergency Management Agency Providence, RI

Col. Joshua P. Moore, Director SC Emergency Preparedness Columbia, SC

Mr. Robert Gunderson, Director Emergency & Disaster Services Pierre, SD

Mr. Lacy E. Suiter, Director TN Emergency Management Agency Nashville, TN Mr. Alexander Hunter District Attorney Boulder County, CO

Mr. Neil FitzSimons Engineer Council Kensington, MD

Mr. Evar P. Peterson Advisory Board, Journal Civil Defense Westminster, CA

Mr. Steuart L. Pittman Advisory Board American Civil Defense Assoc. Washington, DC Mr. Clifford A. Lyle Editorial Committee American Civil Defense Assoc. Gainesville, FL

Ms. Janice Tyliczka Editor, Journal of Civil Defense Starke, FL

Lt. General Charles D. Franklin First US Army Fort Meade, MD

Lt. General Johnny J. Johnston Second US Army Fort Gillem, Forest Park, GA Lt. General Louis C. Menetrey Fifth US Army Fort Sam Houston, TX

Lt. General Robert Arter Sixth US Army Presidio of San Francisco, CA

General Andrew P. Iosue Commander Air Training Command Randolph AFB, TX

Maj. General Sloan R. Gill Commander Air Force Reserve Robbins, AFB, GA

Vice Admiral James A. Sagerholm Chief of Navy Education & Training NAS Pensacola, FL General Fred K. Mahaffey Commander-In-Chief US Readiness Command McDill AFB, FL

General William R. Richardson Commanding General US Army Training & Doctrine Command Ft Monroe, VA

General Robert Sennewald Commanding General US Forces Command Fort McPherson, GA

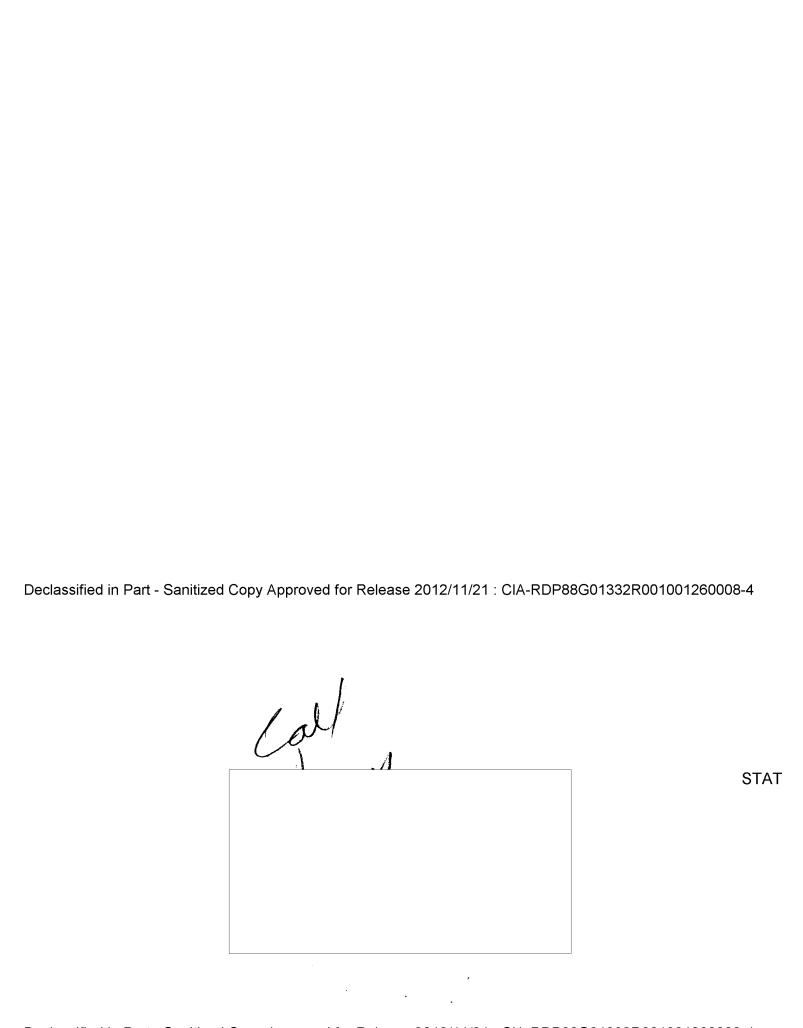
ROUTING AND	TRANSMITT	AL SLIP	10 Jan 86	$\frac{ DD\rangle_{A}}{\ll a}$	
O: (Name, difice symboliding, genty/P	ol, room number	·,	Initials Date	- .	<u>CC 2 7</u>
43 38	ost)			gement Agency	
EXO/DIA				_ :nter	
<u>.</u>					
		,		·	
D/OTE				_ TRAINING -	
936 C of C		•			
•		·		÷	
Action	File		Note and Return	ecember 23, 1985	
Approval	For Clear	·	Per Conversation	- · · · · · · · · · · · · · · · · · · ·	
As Requested	For Corre		Prepare Reply	_	
Circulate Comment	For Your Investigat	Information	See Me Signature	.	
Coordination	Justify	<u> </u>	- Selections	-	
EMARKS				-	
riginator to 3:					
i igiliator to 5.	•				
tan,		•		''s (FEMA) mission, as	
			* *) ensure a sound hazarde	
If you would	like anyon	e from you	ur office to attend	d ig the impact of national	
			ed FEMA sponsored	f our citizenry. A major	
raining symposi	ium, please	complete	and return the	ement program has been	
nclosed RSVP at	agoney FEM	s indicate	Contail	which have evolved as a	
The DI has no	interest	in attendi	ing or submitting	nnumerable natural and	
paper to the a	ttached.	III a cociiq		the basis for FEMA's sment Symposium, to be	
				(EMI) at the National	STAT
				, and indicate	
				ite you to attend this	
O NOT use this form	as a RECORD	of approvals	, concurrences, disposals	ur support in evaluating / pertain to its national	
2014: (41	clearances, and			wledge and expertise in	
ROM: (Name, org. syn	ibol, Agency/Pos	58)	Room No.—Bidg.	curity of our nation, will	ОТ 4 -
				-	STAT
				w of Priss was .	
041-102		OPTIONA	L FORM 41 (Rev. 7-76)	y of FEMA's Federal to national emergency	
# GPO: 1983 0 - 38:	1-529 (232)	FPMR (41 C	by GSA CFR0 101-11.206	to national emergency	
	2	7.1			
	2. ;	disastore	g training implicat	tions of major hazards and	
		ramificati	uiat liave natioi	nal emergency preparedness	
			··········	•	
	3.	Differenti	ating the roles of "	'local," "state," and "national"	
		auphorr 2	ystems in catastrop	phic disaster management and	
		mitigation	;		
				·	
	4	Conduction	a a roulem of		
	4.	Conductin	g a review of currer	nt national emergency training	
	4.	Conductin activities;	g a review of currer and	nt national emergency training	
	4 . 5.	activities;	and	oncern and audiences for the	

Declassified in Part - Sanitized Copy Approved for Release 2012/11/21 : CIA-RDP88G01332R001001260008-4

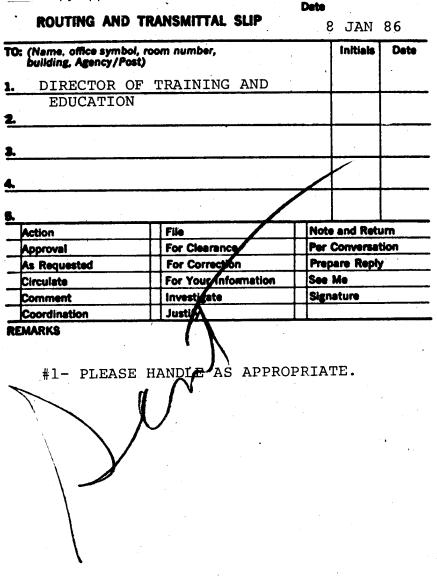
assigning this to OTE for action of appropriate las indicated on the attached in the way to go. It was training

STAT

Declassified in Part - Sanitized Copy Approved for Release 2012/11/21 : CIA-RDP88G01332R001001260008-4



Declassified in Part - Sanitized Copy Approved for Release 2012/11/21: CIA-RDP88G01332R001001260008-4



Phone No.

S041-16

*US.G.P.O:1983 -421-529/320

PO NOT use this form as a RECORD of approvals, concurrences, disposals, clearances, and similar actions

Room No.—Bldg.

Phone No.

OPTIONAL FORM 41 (Rev. 7-76)

Prescribed by GSA

STAT

STAT

Declassified in Part - Sanitized Copy Approved for Release 2012/11/21: CIA-RDP88G01332R001001260008-4

Room No.-

OPTIONAL FO. Prescribed by GSA FPMR (41 CFR) 101-11.206 STAT

♥ GPO : 1981 0 - 341-529 (123)



Federal Emergency Management Agency

National Emergency Training Center Emmitsburg, Maryland 21727

SYMPOSIUM 86 NATIONAL EMERGENCY MANAGEMENT TRAINING NOW AND FOR THE FUTURE

December 23, 1985

STAT

CIA - Planning Staff Office Executive Director Room 7E19 Washington, DC 20505

Dear	
------	--

STAT

The Federal Emergency Management Agency's (FEMA) mission, as established by presidential executive order, has been to ensure a sound hazards management program which will be effective in reducing the impact of national emergencies and disasters on the lives and property of our citizenry. A major cornerstone of FEMA's comprehensive emergency management program has been its national emergency management training programs, which have evolved as a direct result of the diverse challenges posed by innumerable natural and manmade hazards. Striving to meet these needs is the basis for FEMA's national emergency management training needs assessment Symposium, to be conducted by the Emergency Management Institute (EMI) at the National Emergency Training Center in Emmitsburg, Maryland.

I would like to take this opportunity to invite you to attend this Symposium, scheduled for April 2-4, 1986, and solicit your support in evaluating FEMA's current and future goals and objectives as they pertain to its national emergency management training activities. Your knowledge and expertise in issues pertaining to emergency preparedness and the security of our nation, will be essential as we focus our efforts on:

- 1. Continuing a comprehensive study of FEMA's Federal training mandate as it pertains to national emergency preparedness;
- 2. Identifying training implications of major hazards and disasters that have national emergency preparedness ramifications;
- 3. Differentiating the roles of "local," "state," and "national" support systems in catastrophic disaster management and mitigation;
- 4. Conducting a review of current national emergency training activities; and
- 5. Identifying major areas of concern and audiences for the development of future national training activities.

The Symposium will not only serve as a forum for you to address the above areas of concern, but it will also help to evaluate FEMA's role as the National coordinating agency within the Federal Government, during periods of national emergency.

We would like to encourage you to prepare a position paper which will address any of the following subjects:

- 1. Threats to Infrastructure A National Concern
- 2. Threat of Conventional War
- 3. Threat of a Nuclear Incident or War
- The Federal Role in National Civilian Emergency Preparedness
- 5. The National Responsibility in Government Preparedness
- 6. The National Responsibility in Population Preparedness
- 7. Civil/Military Alliance During a National Emergency
- 8. Federal/State/Local Government Alliance During a National Emergency
- 9. Industry/Government Partnership in Emergency Preparedness
- 10. The Private Sector (Volunteer Groups, Academic Groups, etc.) and National Emergency Preparedness
- 11. The American Citizen's Role in National Civilian Emergency Preparedness
- 12. National Emergency Management Training and its Relationship to Other Emergency Preparedness Training Programs
- 13. The Social and Psychological Implications of National Emergency Preparedness
- 14. National-Level Emergencies of the 1990s
- 15. Other National Emergency Preparedness Issues

There are no restrictions regarding the length or format of your position paper. However, all papers must be submitted not later than February 15, 1986 to:

Emergency Management Institute National Emergency Training Center 16825 South Seton Avenue Emmitsburg, Maryland 21727 ATTENTION: Dr. Rosemary McDermott

A limited number of papers received will be selected for presentation and discussion by their authors at the Symposium. Copies of all papers submitted will be made available for all symposium participants.

Travel reimbursement for other than Federal employees will be arranged by our staff at the National Emergency Training Center. Lodging in residence halls will be provided. Please indicate on the enclosed R.S.V.P. attachment whether or not you will be able to attend the Symposium, and the subject, if any, you intend to select for your position paper. A return envelope is enclosed for your convenience. In order that we may finalize our plans, please respond within ten (10) days of receipt of this invitation. Once we have received your response, additional details about the Symposium, travel, lodging and meals will be mailed to you.

We look forward to your participation in this important and historical Symposium.

Yours truly,

James McNeill

Associate Director for Training and Fire Programs

Enclosures:

- 1. R.S.V.P. Attachment and Self-Addressed, Stamped Envelope
- 2. List of Invitees

SYMPOSIUM 86

NATIONAL EMERGENCY MANAGEMENT TRAINING— NOW AND FOR THE FUTURE

Invitation List

Mr. John G. Coan, NDER Program Manager Industrial Resource Admin, NSPD Washington, DC

Mr. Stuart W. Friedman, President Geneva Technologies Cranford, NJ

Mr. Harrison C. Bristoll, Jr. Chestertown, MD

Mr. Morris Bregman Elkins Park, PA

Mr. John J. Keefe Jacksonville, FL

Mr. Donald M. Goff, District Manager Illinois Bell Telephone Co. Chicago Heights, IL

Mr. John R. Coupe Richardson, TX

Mr. James W. Soudriette, Director The Galaxy Organization Phoenix, AZ

Mr. Mark Cottler Beverly Hills, CA

Mr. Herbert O. Crane, President Herbert O. Crane & Assoc., Inc. Portland, OR

Mr. Harold G. McNeese International Affairs McLean, VA

Mr. Lowell Hutson Transportation Advisor Golden, CO

Mr. Robert G. Knowles, Public Affairs Stone Mountain, GA

Mr. Robert W. Baird Strategic Materials Pittsburgh, PA

Mr. Joseph Gracia Leaseway Transportation Corp. Birmingham, MI

Mr. Jerold Bruly Green Bay Western RR Co. Green Bay, WI

Mr. Harry Andrews Cooper Motor Lines Inc. Greenville, SC

Mr. Michael Mitchell Consolidated Rail Corp. Philadelphia, PA

Mr. George Pollitt Southern Pacific Transportation Co. San Francisco, CA

Mr. Leland Abbey Transportation, Finance Flushing, NY Mr. Darrell G. Valentini ODR Administration Lubbock, TX

Mr. Samuel L. Hoffmeier, Sr., ODR Resource Management Constr, Intl Kansas City, MO

Mr. Vincent P. Aheam, Jr. Natl Industrial Sand Assoc. Silver Spring, MD

Mr. George H. Davis Silver Spring, MD

Mr. Robert Z. Zartarian Western Carloading Co. Arlington, MA

Mr. James A. Pierce Director of Transportation Mississippi Chemical Corp. Yazoo City, MS

Dr. Charley V. Wootan, Director Texas Transportation Institute College Station, TX

Mr. Clark T. Van Orman, Sandy, UT

Mr. Wells B. McCurdy Industry Development Consultant Seattle, WA

Mr. James A. McDonough Prof Civil Engineering (RET.) Virginia Military Institute Lexington, VA

Mr. Jerome D. Krassenstein Leaseway Transportation Corp. Cleveland, OH

Dr. David R. Boylan, Dean Coll of Engineering Iowa State Univ Ames, IA

Mr. William R. Daly, San Diego Traffic Service, Inc. San Diego, CA

Mr. Edward J. Slibeck Wilmington, DE

Mr. Henry Billingsley, Senior Industry Advisor Fairfax, VA

Mr. John Shea, Director Public Information Bethesda, MD

Mr. Dale Bowen Special Advisor to Director Robbinsdale, MN

Mr. Alfred Eisenpreis Special Adivsor to Director New York, NY

Mr. Theodore Antonelli Senior Liaison Officer Alexandria, VA Ms. Isabel A. Burgess. Senior Liaison Officer Washington, DC

Mr. Hanford Edsall Senior Industry Advisor Alexandria, VA

Mr. F. Joseph Russo Senior Policy Advisor Bethesda, MD

Mr. Robert C. Roberts Spl Asst Resource Planning Renton, WA

Mr. Richard S. Tryce, Portola Valley, CÁ

Mr. Arthur R. Cooke, McLean, VA

Mr. Ronald W. Breault, ORD-Labor Advisor Newport, RI

Rear Admiral Atley Peterson (RET.) NDER: Intl Affairs Arlington, VA

Mr. Keith Knoblock, Vice President American Mining Congress Washington, DC

Ms. Emily Womach Intl Financial Advisory Services, Inc. Washington, DC

Mr. True Davis ESA Washington, DC

Mr. Robert R. Barron King of Prussia, PA

Ms. Deborah M. Galvin, Training Bethesda, MD

Mr. Charlie W. Moore, Sr. Engineering Support Services, Inc. Philadelphia, PA

Mr. Robert E. Griffith & Assoc, Inc. McLean, VA

Dr. Leon Goure Science Applications, Inc. McLean, VA

Prof. Jiri Nehnevasja Pittsburgh, PA

Prof. Emile A. Nakhleh Mt. St. Mary's Coll Emmitsburg, MD

Dr. George J. Mauer Knoxville, TN

Mr. Carl L. Sturgill Athens, TN

Dr. James. H. Dixon Springfield, VA Mr. Jerry Strope Bailey's Crossroad, VA

Ms. Nita Congress Evaluation Technologies, Inc. Arlington, VA

Gen. George J. Keegan, Jr. Ft. Washington, MD

Dr. John M. Weinstein US Army War Coll Strategic Studies Institute Carlisle Barracks, PA

Dr. Hans Binnendijk, Director Center for Study of Foreign Affairs Foreign Service Institute Arlington, VA

Mr. Sam Wilson Fairfax, VA

Mr. John Grimes Natl Security Council Washington, DC

Mr. Robert Kupperman Georgetown Univ Washington, DC

Maj. Gen. A.G. Whellnes, Commandant Natl Defense Univ Industrial Coll Armed Forces Washington, DC

Mr. G.D. Foster Natl Defense Univ Mobile Concepts Center Washington, DC

Col. John G. E. Endicott, Director Inst for Natl Strategic Studies Natl Defense Univ Washington, DC

Mr. William B. Taylor, Director Mobilization Concepts Development Center Natl Defense Univ Washington, DC

Mr. Joseph C. Muckerman Mobilization Concepts Development Center Natl Defense Univ Washington, DC

Dr. Ralph Sanders Industrial Coll Armed Forces - RPA Natl Defense Univ Washington, DC

Col. Barry M. Landson Industrial Coll Armed Forces - ICFA Natl Defense Univ Washington, DC

Mr. Robert Dickover EEOC Baltimore, MD Mr. Herbert F. Hahn Dept of Energy Suitland, MD

Mr. John Policastro Vienna, VA Mr William Arkin, Fellow Inst for Policy Studies Washington, DC

Mr. Charles Bonser, Dean Sch of Public & Environmental Affairs Indiana Univ Bloomington, IN

Ms. Mary Hatwood Futrell, President Natl Education Assoc. Washington, DC

Mr. Randy Schulz Bell Communications Research Morristown, NJ

Mr. Frederic D. Butcher Rockville, MD

Mr. Lawrence Snell Los Angeles, CA

Ms. Sandra Barker Eastern Conn. EMS Norwich, CT

Mr. Charles L. Badley President, TACDA Seattle, WA

Mr. Frank Williams Past President, TACDA Middleburg, FL

Mr. John M. Fisher, President American Security Council Washington, DC

Dr. Edward Teller Sr. Research Fellow Hoover Institute Stanford, CA

Mr. Cresson Kearny Civil Defense Consultant Montrose, CO

Mr. Max Klinghoffer, President Doctors for Disaster Preparedness Marathon, FL

Dr. Eugene P. Wigner Nuclear Physicist & Engineer Princeton, NJ

Mr. Charles Wittenberg WCA, Inc. Kirkland, WA

Mr. Step Tyner

Carmel, CA

Dr. Edward W. Jerger Univ of Notre Dame Notre Dame, IN

Dr. Narendra N. Gunaji New Mexico State Univ Las Cruces, NM

Prof. William J. Loomis Gainesville, FL

Prof. Daniel G. Winklosky Guilford Technical Institute Jamestown, NC

Dr. Robert Bruce Tulane Univ New Orleans, LA

Prof. J. Abernathy Lawrence Inst. of Technology Southfield, MI Dr. William Miller Univ of Washington Seattle, WA

Prof. Kenneth L. Carper Washington State Univ Pullman, WA

Dr. C. N. Kostem Lehigh Univ Bethlehem, PA

Prof. David M. Scott Washington State Pullman, WA

Prof. Marshall R. Minter Arizona State Tempe, AZ

Prof. Edward R. Lewis Lakewood, NJ

Prof Donald McKeown Iowa State Ames, IA

Mr. H.J. Eggenberger NSF, Earthquake Program Washington, DC

Dr. Walter Hays USGS Reston, VA

Mr. Christopher Arnold Building Systems Development, Inc. San Mateo. CA

Mr. James Stratta Consulting Engineer San Francisco, CA

Dr. Andy Veletsos Rice Univ Houston, TX

Dr. Joseph Minor Texas Tech Lubbock, TX

Mr. Lowell Jackson Secretary of Transportation State of WI

Madison, WI

Dr. James Dashbach Univ of Toledo Toledo, OH

Prof. C. Jack Quinn Indiana Univ - Purdue Univ Fort Wayne, IN

Mr. Billy R. Manning SBCCI Birmingham, AL

Dr. Ben Dow Tri State Univ Angola, IN

Dr. Hugh Thompson Dean, Coll of Engineering Tulane Univ New Orleans, LA

Dr. T. Fugita Geophysical Sciences Univ of Chicago Chicago, IL

Mr. Frank Moreland Moreland and Assoc. Fort Worth, TX Prof. Richard Nightingale Univ of Maine Orono, ME

Dr. Michael Gaus NSF Washington, DC

Mr. Lauren Wylie Degenkolb & Assoc

Los Angeles, Ca Dr. Robert Fitzgerald Worcester Polytechnic Inst Worcester, MA

Mr. Ed Lear Executive Director ASEE Washington, DC

Mr. James L. Christopulos US Dept Housing/Urban Development Washington, DC

Mr. Hank Frailey Director, Corporate Relations Univ of Notre Dame Notre Dame, IN

Prof. Wolfgang F.E. Preiser Univ of New Mexico Albuquerque, NM

Mr. Edward A. Good, P.E. Indianapolis , IN

Mr. Roy G. Johnson Brandow & Johnston Assoc. Los Angeles, CA

Prof. Spencer Rogers SEA-GRANT Kure Beach, NC

Mr. Michael W. Burnham St. Louis Corps of Engineers Davis, CA

Mr. William K. Johnson Hydrologic Engineering Center Davis, CA

Prof. Bruce A. Tschantz Univ of Tennessee Knoxville, TN

Prof. Joseph B. Franzini Stanford Univ Palo Alto, CA

Prof. Haaren A. Miklofsky Univ of Arizona Tucson, AZ

Mr. Elmer E. Botsai, FAIA American Inst of Architects Washington, DC

Mr. Lloyd S. Cluff Woodward - Clyde Consultants San Francisco, CA

Dr. Neville C. Donovan Dames & Moore San Francisco, CA

Mr. John L. Fisher, AIA Skidmore, Owings & Merrill San Francisco, CA

Mr. George G. Mader, AIP William Spangle & Assoc. Portola Valley, CA

Dr. John B. Scalzi NSF, Earthquake Engineering Washington, DC Mr. Karl V. Steinbrugge, Chairman California Seismic Safety Comm Sacramento. CA

Mr. John C. Worsley, FAIA Consulting Architect State Capitol Restoration Unit Sacramento, CA

Mr. Edwin G. Zacher H.J. Brunnier Assoc. San Francisco, CA

Prof. Charles R. Burger Washington State Univ Pullman, WA

Mr. Buster E. Horton Dept of Agriculture Washington, DC

Dr. John Milligan CIA - Planning Staff Washington, DC

Mr. Leonard P. Mandrgoc Dept of Commerce Washington, DC

Mr. Ian S. Baird Intl Trade Admin Washington, DC

Ms. Loran A. Weaver Natl Oceanic/Atmos Admin Rockville, MD

Mr. Charles L. Hutchinson Natl Telecomm/Infor Admin Washington, DC

Ms. Elizabeth Kaminski Council Economic Advisors Washington, DC

Mr. Robert Lansford, Chief Disaster Emergency Services Austin, TX

Ms. Lorayne Tempest, Director Comprehensive Emergency Management Salt Lake City, UT

Mr. George Lowe, Deputy Director Civil Defense Waterbury, VT

Mr. Addison Slayton Acting State Coordinator Emergency & Energy Services Richmond, VA

Mr. Hugh Fowler, Director Emergency Management Olympia, WA

Mr. Mannie R. Griffith, Director WV Emergency Services Charleston, WV

Ms. Carol Hemersbach Deputy Administrator Emergency Government Madison, WI

Mr. Willard A. Reiling, Coordinator WY Disaster & Civil Defense Cheyenne, WY

Mr. Thomas P. Carroll, P.E. T. Carroll and Assoc. Bethesda, MD

Dr. James W. Morentz Executive Editor, Hazard Monthly Rockville, MD Mr. Craig Alderman, Jr. Dept of Defense, Office of the Secy Washington, DC

Mr. Richard Donnelly Dept of Defense, OADS (A&L) Washington, DC

Ms. Shirley Axtell Dept of Defense, Office of the Secy Washington, DC

Mr. Michael Helpa US Army Corps Engineers Washington, DC

Mr. Michael Uhlmann Domestic Policy Staff Washington, DC

Mr. John W. Christensen Dept of Education Washington, DC

Mr. Barton R. House Dept of Energy Washington, DC

Mr. Chet Pauls Environmental Protection Washington, DC

Ms. Helene H. Wall Export/Import Bank of US Washington, DC

Mr. Bruce A. Dombrowski Federal Maritime Comm Washington, DC

Mr. Kenneth Balge Federal Reserve Board Washington, DC

Mr. Robert B. Doherty Dept Health & Human Services Washington, DC

Mr. Ralph A. Stork Natl Inst of Health Bethesda, MD

Mr. Thomas P. Reutershan Public Health Service Rockville, MD

Mr. Terrance F. Monihan Housing/Urban Development Washington, DC

Mr. Sam A. Boazman Housing/Urhan Development Washington, DC

Ms. Barbara A. Brown Dept of the Interior Washington, DC

Dr. John Morgan Bureau of Mines Washington, DC

Mr. John W. Frijtoe Instate Commerce Comm Washington, DC

Mr. Bernard Gattozzi Dept of Justice Washington, DC

Mr. William F. Kardash, Jr. FBI, Technical Services Washington, DC

Mr. William McLaughlin Dept of Lahor Washington, DC Mr. William B. Belford National Communications Emergency Preparedness Washington, DC

Mr. Troy T. Robinson NSF Washington, DC

Mr. Kenneth E. Perkins Nuclear Regulatory Comm Washington, DC

Mr. George Woloshyn Personnel Management Washington, DC

Mr. Maurice Roesch Science/Tech Policy Washington, DC

Mr. James P. Dower Selective Service System Washington, DC

Mr. Steve Coffman Dept of State, Operations Center Washington, DC

Mr. Lloyd Milburn Dept of Transportation Emergency Transportation Washington, DC

Mr. Richard Torbik Federal Highway Admin Washington, DC

Mr. Jerome Cohen Federal Aviation Admin Washington, DC

Mr. Robert Shea Federal Railroad Admin Washington, DC

Mr. Frank B. Case Natl Security Plans Maritime Admin Washington, DC

Capt. William Leahy US Coast Guard Washington, DC

Mr. Robert T. Foss, Jr. Emergency Preparedness Washington, DC

Mr. Richard Griffin US Secret Service Washington, DC

Mr. Nicholas E. Eberhard US Information Agency Washington, DC

Mr. Kenneth H. Fletcher US Postal Service Washington, DC

Mr. William H. Barbee, Jr. Veterans Admin, Emergency Management Washington, DC

Mr. Jack L. Mills Emergency Plans White House Military Office Washington, DC

Ms. Jean Kirkpatrick American Enterprise Inst Washington, DC

Mr. Dan H. Turner, Director AL Emergency Management Agency Montgomery, AL Mr. Lloyd I. Turner Director, Emergency Services Palmer, AK

Col. Richard Colson, Director AZ Emergency Services Phoenix, AZ

Mr. Leon McGoogan, Director AR Emergency Services Conway, AR

Mr. William M. Medigovich, Director CA Emergency Services Sacramento, CA

Mr. John P. Byrne, Director Disaster Emergency Services Golden, CO

Mr. Frank Mancusco, Director Civil Preparedness Hartford, CT

Mr. Clarke V. Jester, Director Emergency Planning & Operations Delaware City, DE

Mr. Joseph P. Yeldell, Director Emergency Preparedness Washington, DC

Mr. Gordon L. Guthrie, Director Emergency Management Tallahassee, FL

Mr. Billy J. Clack, Deputy Director GA Emergency Management Agency Atlanta, GA

Mr. Jim Corey, Vice Director Civil Defense Honolulu, HI

Mr. Darrell Waller, Coordinator Bureau of Disaster Services Boise, ID

Mr. Chuck Jones, Director IL Emergency Services/Disaster Agency Springfield, IL

Mr. William J. Patterson, Director IN Dept Civil Defense and Emergency Management Indianapolis, IN

Mr. John D. Crandall, Director Disaster Services Des Moines, IA

Col. Mahlon G. Weed, Deputy Director Emergency Preparedness Topeka, KS

Brig. Gen. Wilbur R. Buntin, Jr. (RET.) Executive Director, KY Disaster & Emergency Services Frankfort, KY

Mr. Thomas M. Creaghan, Asst Secy Emergency Preparedness Baton Rouge, LA

Mr. Richard D. Dutremble, Director Bureau Civil Emergency Preparedness Augusta, ME

Mr. Edward Murray, Director MD Emergency Management and Civil Defense Agency Pikesville, MD

Mr. Robert J. Boulay, Director MA Civil Defense Agency Emergency Preparedness Framingham, MA Capt. Peter Basolo, Deputy Director Emergency Services Lansing, MI

Mr. Thomas Motherway, Director Emergency Services St. Paul, MN

Mr. James E. Maher, Director Emergency Management Agency Jackson, MS

Mr. Richard D. Ross, Director Emergency Management Agency Jefferson City, MO

Mr. George Dewolf, Administrator Disaster & Emergency Services Helena, MT

Mr. Francis C. Laden, Asst Director NE Civil Defense Agency Lincoln, NE

Mr. Robert J. Andrews, Director NV Emergency Services Carson City, NV

Mr. Richard H. Strome, Director NH Civil Defense Agency Concord, NH

Maj. Harold Spedding, Deputy Director Emergency Management West Trenton, NJ

Brig, Gen. Harry Taylor Deputy Director Civil Emergency Preparedness Santa Fe, NM

Mr. Donald A. Devito, Director Emergency Management Albany, NY

Mr. Joseph F. Myers, Director NC Emergency Management Raleigh, NC

Mr. Ronald D. Affeldt, Director Disaster Emergency Services Bismark, ND

Mr. Richard M. Lockhart Deputy Director OH Disaster Services Agency Worthington, OH

Mr. Norris Price, Director OK Civil Defense Agency Oklahoma City, OK

Mr. Lyn G. Hardy, Administrator Emergency Management Salem, OR

Mr. John L. Patten, Director PA Emergency Management Agency Harrisburg, PA

Mr. Heriberto Acevedo, Director Civil Defense Agency San Juan, PR

Mr. Santo Amato, Executive Director RI Emergency Management Agency Providence, RI

Col. Joshua P. Moore, Director SC Emergency Preparedness Columbia, SC

Mr. Robert Gunderson, Director Emergency & Disaster Services Pierre, SD

Mr. Lacy E. Suiter, Director TN Emergency Management Agency Nashville, TN Mr. Alexander Hunter District Attorney Boulder County, CO

Mr. Neil FitzSimons Engineer Council Kensington, MD

Mr. Evar P. Peterson Advisory Board, Journal Civil Defense Westminster, CA

Mr. Steuart L. Pittman Advisory Board American Civil Defense Assoc. Washington, DC Mr. Clifford A. Lyle Editorial Committee American Civil Defense Assoc. Gainesville, FL

Ms. Janice Tyliczka Editor, Journal of Civil Defense Starke, FL

Lt. General Charles D. Franklin First US Army Fort Meade, MD

Lt. General Johnny J. Johnston Second US Army Fort Gillem, Forest Park, GA Lt. General Louis C. Menetrey Fifth US Army Fort Sam Houston, TX

Lt. General Robert Arter Sixth US Army Presidio of San Francisco, CA

General Andrew P. Iosue Commander Air Training Command Randolph AFB, TX

Maj. General Sloan R. Gill Commander Air Force Reserve Robbins, AFB, GA

Vice Admiral James A. Sagerholm Chief of Navy Education & Training NAS Pensacola, FL General Fred K. Mahaffey Commander-In-Chief US Readiness Command McDill AFB, FL

General William R. Richardson Commanding General US Army Training & Doctrine Command Ft Monroe, VA

General Robert Sennewald Commanding General US Forces Command Fort McPherson, GA